

# Global Automotive Demand Forecast 2020-2030

## The Impact of the Coronavirus (COVID-19) pandemic



**AUTOMOTIVE**  
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# Definitions

## Market definition

- Volumes = Passenger Cars (PC) + Commercial Vehicles (CV).

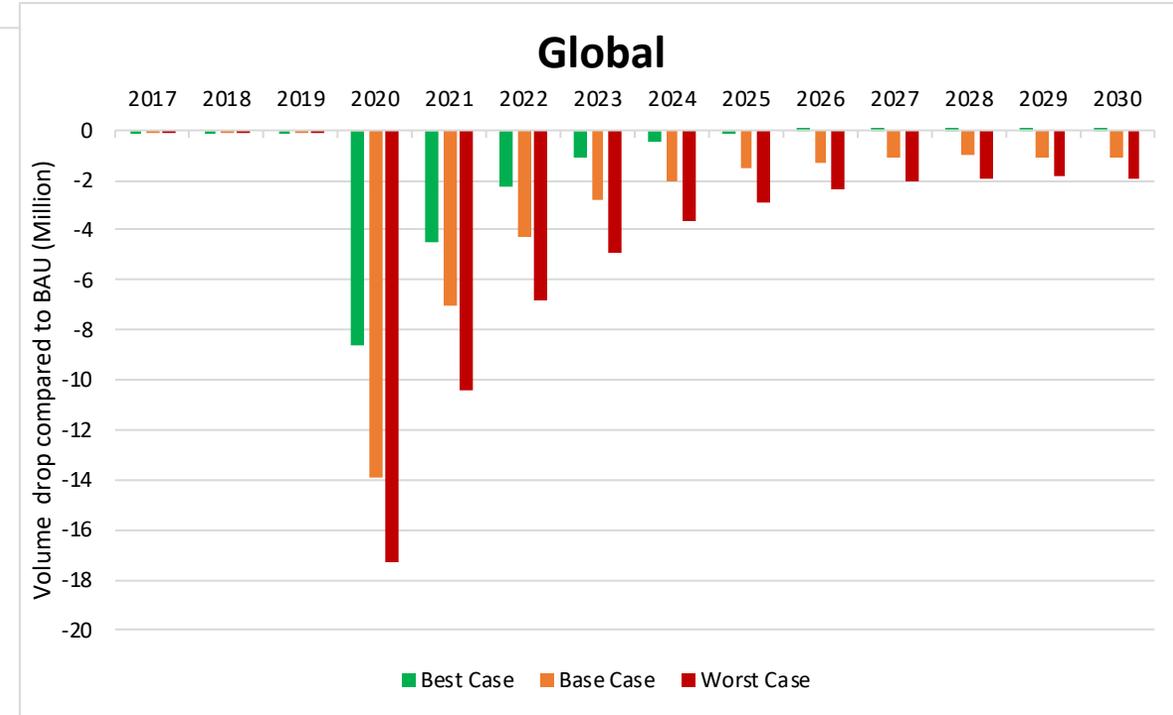
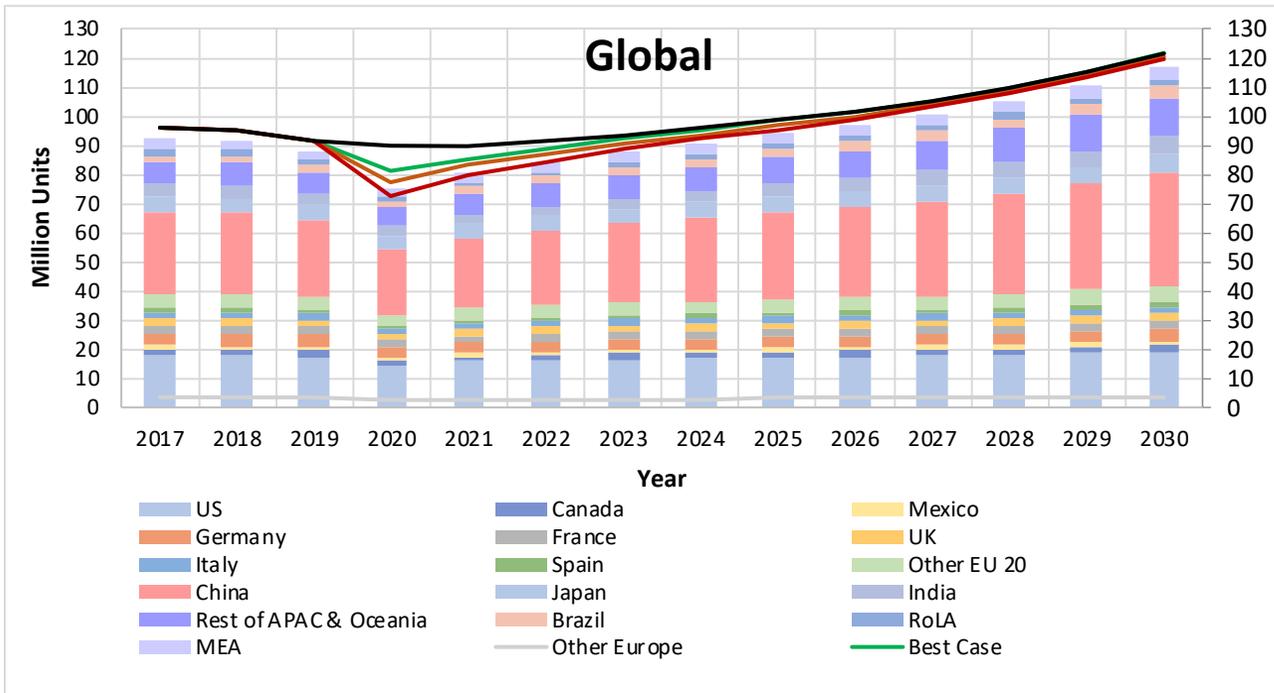
## Terminology of scenarios

- **BAU** = Business As Usual (as though the Coronavirus pandemic had not occurred).
- **Best case** = the most optimistic outlook.
- **Base case** = the most likely outcome.
- **Worst case** = the most pessimistic outlook.

## Factors considered in our analysis

- **Length** of lockdown – specifically car dealerships.
- **Strictness** of lockdown.
- **Recent sales data** in the first 4 months of 2020 and likely following trajectory.
- **Macroeconomics** –GDP fall & almost certain recession, job losses / furloughing, government support.
- **Automotive stimulus**– scrappage schemes, tax incentives, subsidies – likely to be linked to EVs – at least in Europe and China.
- **But the No.1 question is– what consumer demand remains?**

# Global Vehicle Demand Forecast 2020-2030



	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>BAU</b>	95.7	95.0	91.3	89.8	89.9	91.2	93.2	95.5	98.3	101.2	104.9	109.4	114.7	121.6
<b>Best case</b>	95.67	94.99	91.29	81.16	85.49	88.94	92.07	95.13	98.32	101.47	105.10	109.53	114.90	121.78
<b>Volume drop from 2019 (m)</b>	-	-	-	-8.6	-4.4	-2.2	-1.1	-0.4	0.0	0.2	0.2	0.2	0.2	0.2
<b>% change from 2019</b>	-	-	-	-11.1	-6.4	-2.6	0.8	4.2	7.7	11.1	15.1	19.9	25.8	33.4
<b>Base Case</b>	95.67	94.99	91.29	77.24	82.91	86.87	90.39	93.53	96.84	99.95	103.79	108.34	113.67	120.50
<b>Volume drop from 2019 (m)</b>	-	-	-	-14.0	-7.0	-4.3	-2.8	-2.0	-1.5	-1.3	-1.1	-1.0	-1.1	-1.1
<b>% change from 2019</b>	-	-	-	-15.4	-9.2	-4.9	-1.0	2.4	6.1	9.5	13.7	18.6	24.5	32.0
<b>Worst case</b>	95.67	94.99	91.29	72.51	79.56	84.38	88.26	91.88	95.42	98.83	102.82	107.38	112.91	119.67
<b>Volume drop from 2019 (m)</b>	-	-	-	-17.3	-10.4	-6.8	-4.9	-3.7	-2.9	-2.4	-2.1	-2.0	-1.8	-1.9
<b>% change from 2019</b>	-	-	-	-20.6	-12.9	-7.6	-3.3	0.6	4.5	8.2	12.6	17.6	23.7	31.0

# Global Analysis

## Global Context

- Our base case forecast is for global automotive sales to fall by -15.4% in 2020.
- To put that in context, that is almost twice the magnitude of the -8% fall after the financial crash of 2008/2009.

## Global short term demand impact -

- Severe and not recovering to 2019 volumes until 2023.

## Global medium to longer term demand growth -

- Population growth of ~1 billion by 2025.
- Emerging market growth in China, India, Latin America and MEA etc.

## But outlook varies enormously by country as we will now illustrate.

# Overview

## Comparison of leading automotive markets – volume drop in 2020 in 3 scenarios

Country	Best Case	Base Case	Worst Case
Japan	-6%	-8%	-12%
Germany	-9%	-12%	-18%
China	-8%	-12%	-18%
<b>Global average</b>	<b>-11.1%</b>	<b>-15.4%</b>	<b>-20.6%</b>
US	-12%	-16%	-20%
Canada	-12%	-16%	-20%
Mexico	-12%	-18%	-25%
India	-15%	-20%	-25%
Brazil	-15%	-20%	-25%
France	-18%	-24%	-30%
Italy	-18%	-24%	-30%
Spain	-18%	-24%	-30%
UK	-20%	-27%	-33%

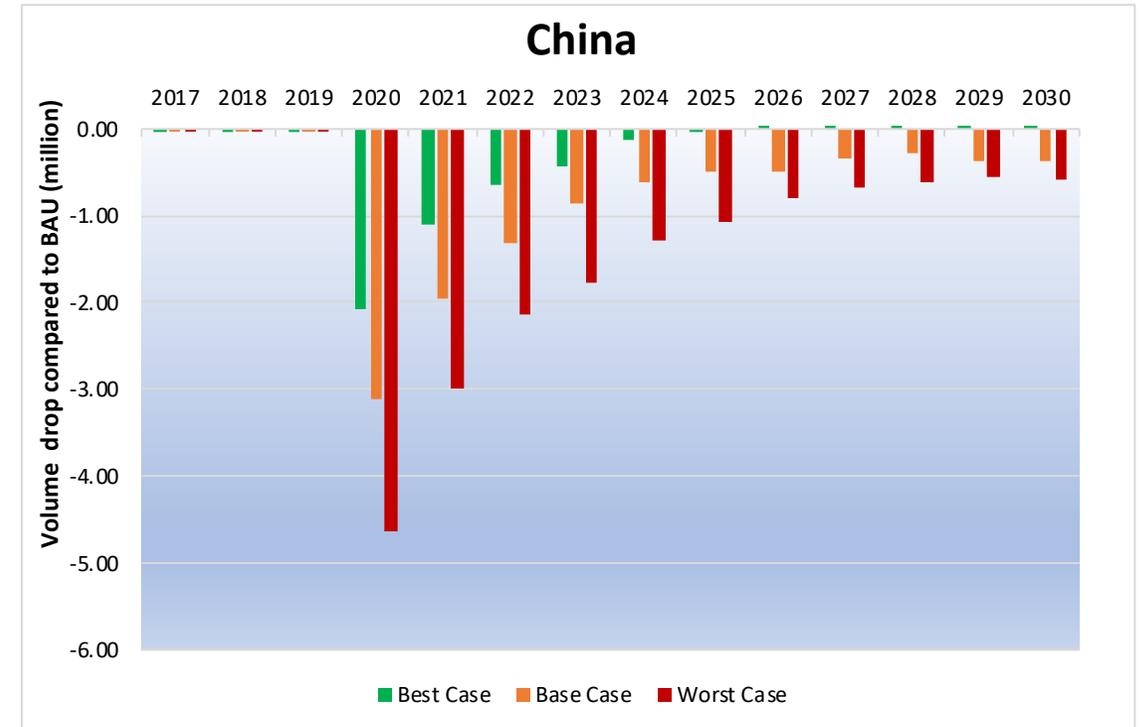
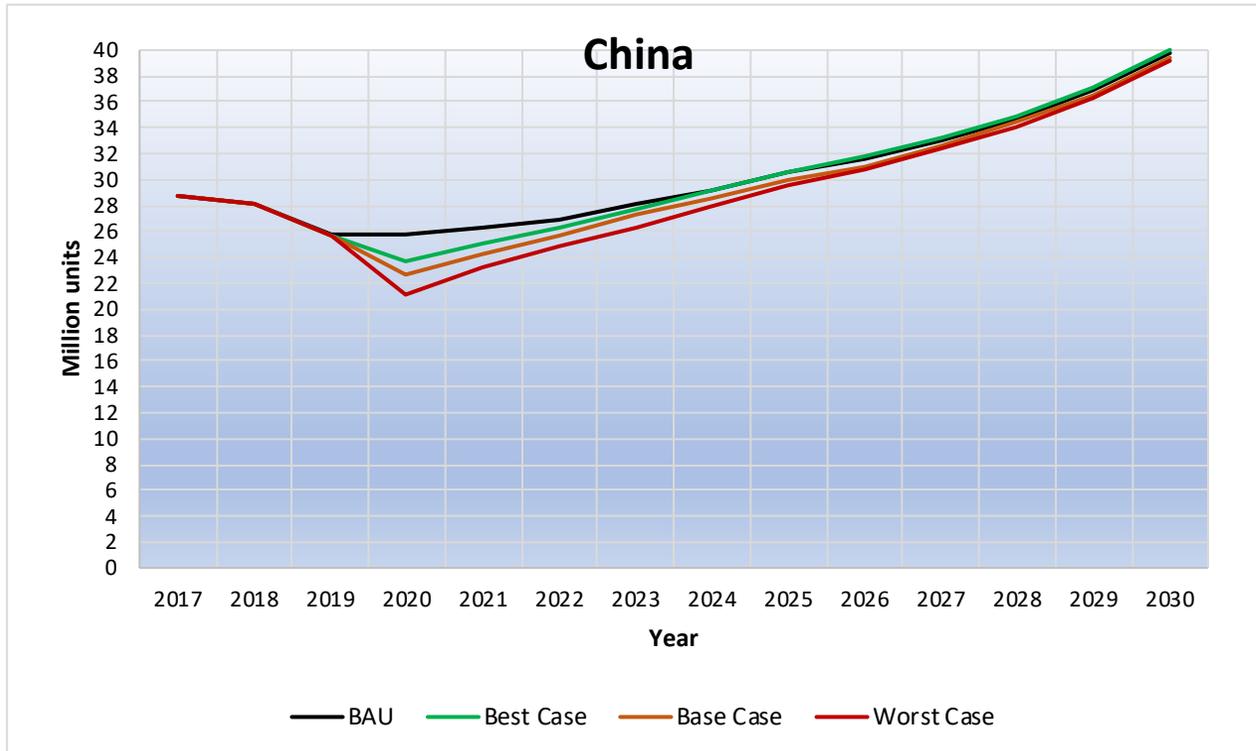


Least affected



Most affected

# 1. China Vehicle Demand Forecast 2020-2030



- BAU 2020 = 25.76 million units
- Best Case 2020 = 23.69 million units, a fall of -2.15 million units, -8.1% from BAU ( -8.1% from 2019)
- Base Case 2020 = 22.66 million units, a fall of -3.10 million units, -12.0% from BAU (-12.0% from 2019)
- Worst Case 2020 = 21.11 million units, a fall of -4.65 million units, -18.0% from BAU (-18.0% from 2019)

# China Analysis

## Lockdown period

- Varied by Province but mostly 24<sup>th</sup> Jan – 25<sup>th</sup> April (9 weeks). – Wuhan and virtually all of China now reopen.

## 2020 sales so far

- February 2020, sales were down -79% Y-o-Y. March 2020 sales down only -43% Y-o-Y.
- April 2020 sales up 4.4% Y-o-Y - Better than expected rebound – but mostly commercial vehicles.

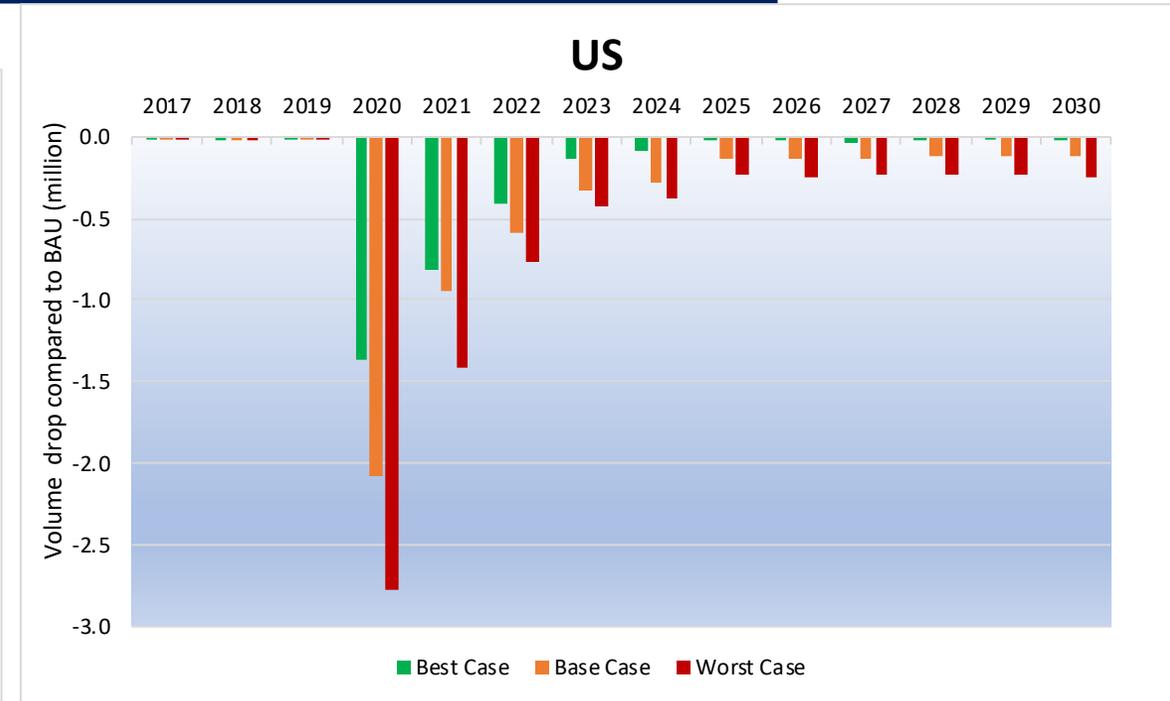
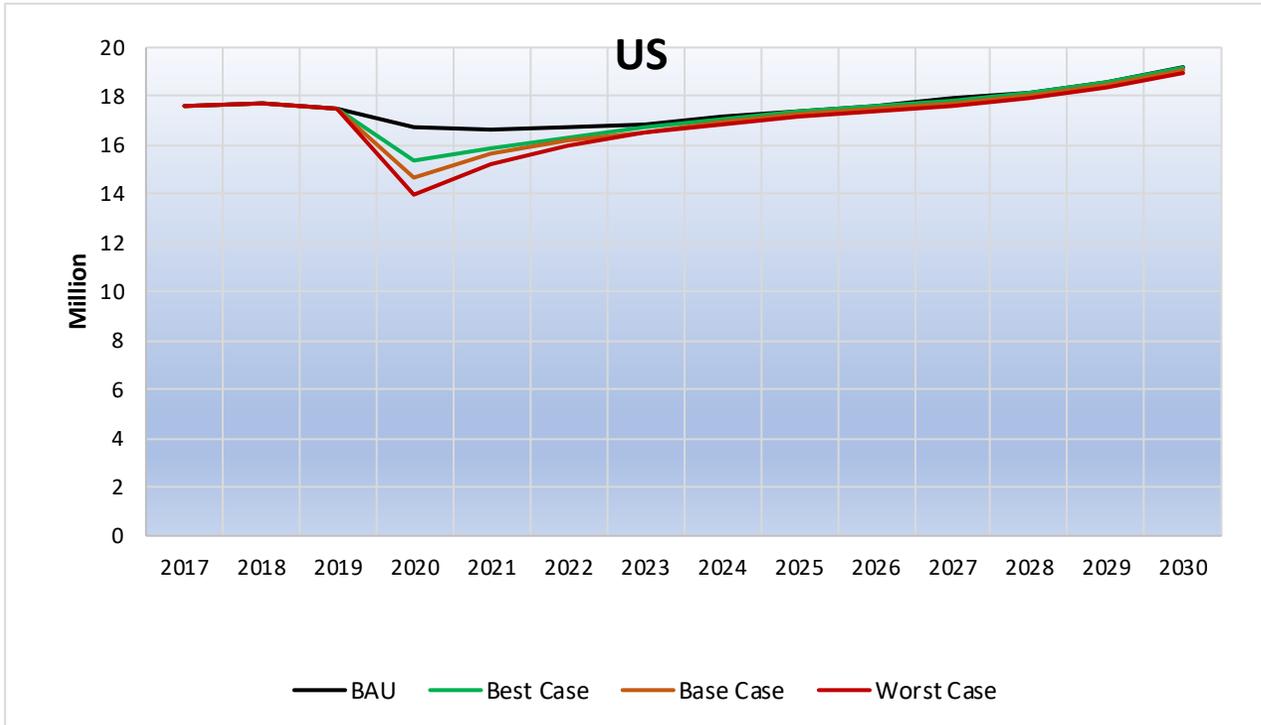
## Automotive Growth Drivers.

- Government support extended for EVs.
- Commuters concerned about using public transport may be a growth driver.
- Limits lifted on number of vehicle registrations.
- Likely OEM marketing initiatives to stimulate sales e.g. 0% finance, leasing deals etc.
- Strong shift to online sales.

## Automotive Headwinds

- GDP expected to be down -6.8% in Q1, and +1.8% for the full year 2020, (6-7% trend).
- Stricter CAFC and China 6 (similar to Euro 6) regulations for 2020.

## 2. US Vehicle Demand Forecast 2020-2030



- BAU 2020 = 16.74 million units
- Best Case 2020 = 15.37 million units, a fall of -1.37 million units, -8.2% from BAU ( -12.1% from 2019)
- Base Case 2020 = 14.67 million units, a fall of -2.07 million units, -12.4% from BAU (-16.1% from 2019)
- Worst Case 2020 = 13.97 million units, a fall of -2.77 million units, -16.5% from BAU (-20.0% from 2019)

# US Analysis

## Lockdown period

- Lockdown from 17<sup>th</sup> March – 7<sup>th</sup> April through to 24<sup>th</sup> April – 31<sup>st</sup> May (Average of 6 weeks). But varies by state with only ~50% locking down.

## 2020 sales so far

- US sales were down -38% in March 2020 and -50% in April 2020.

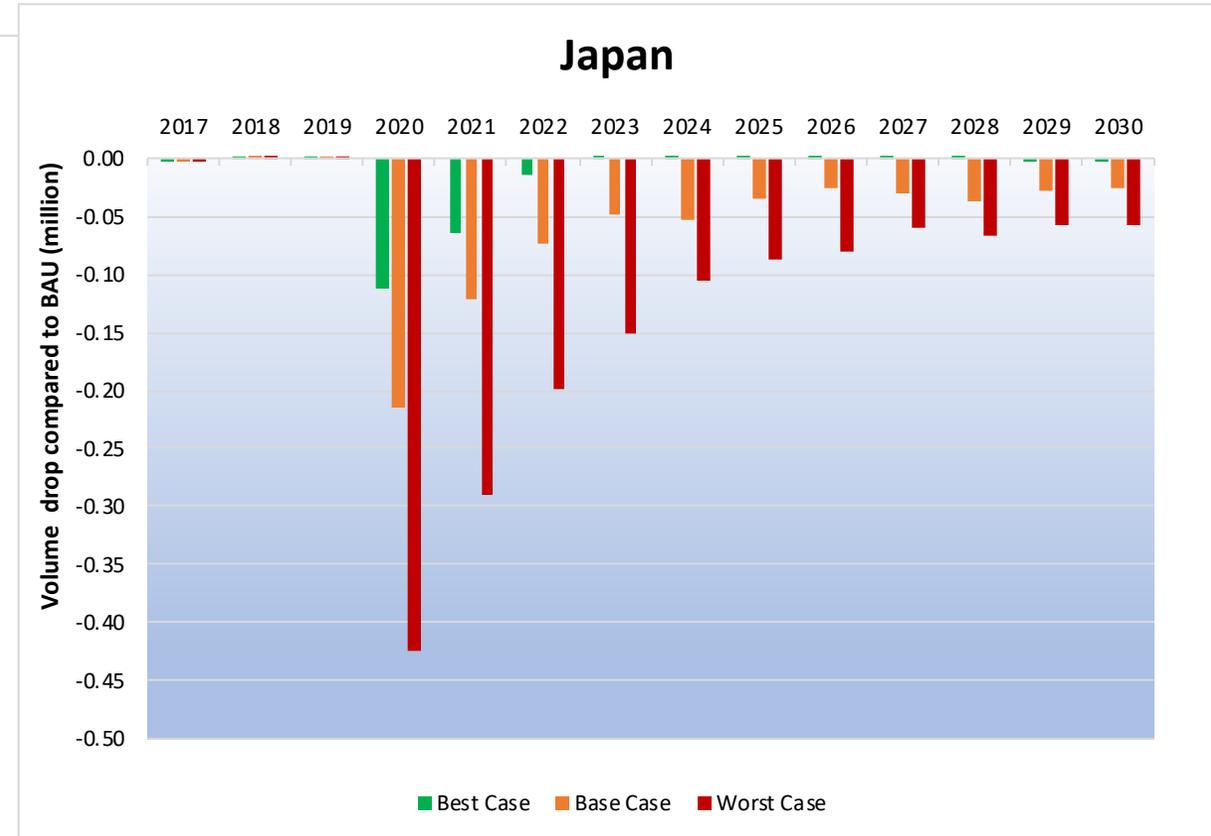
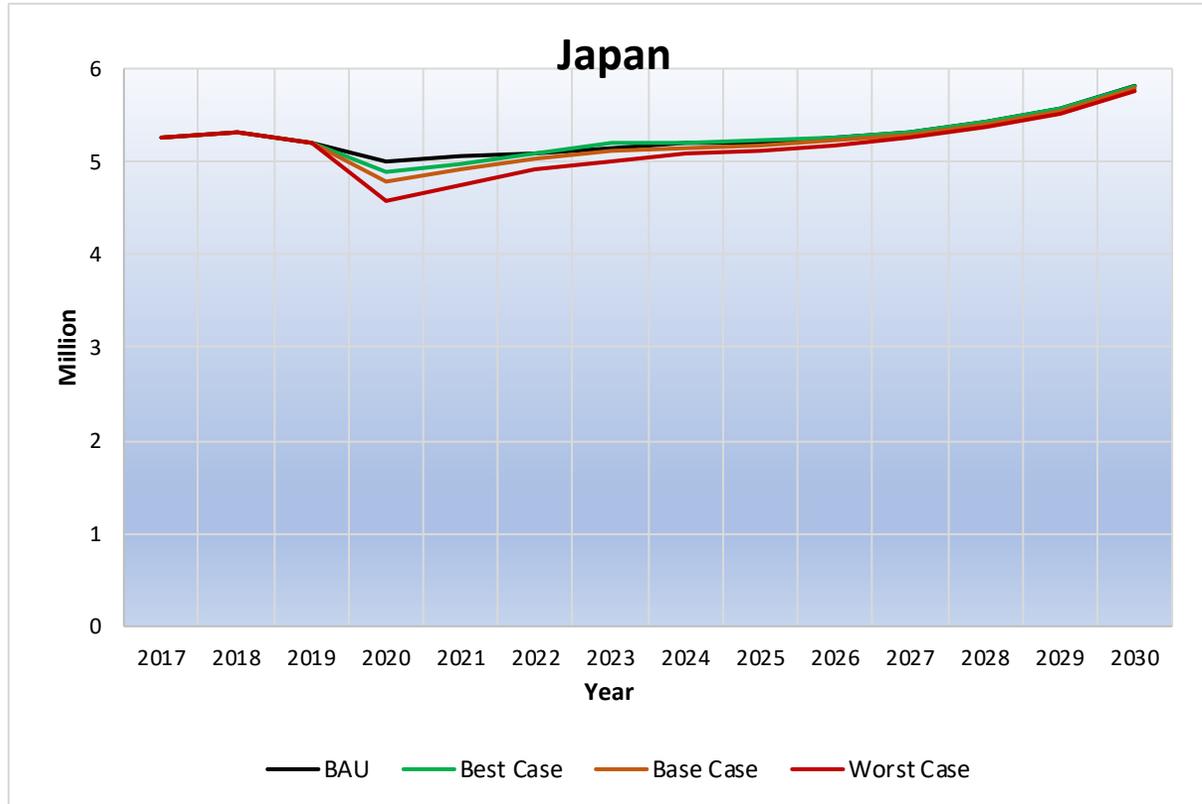
## Automotive Growth Drivers

- \$1.8 Trillion government stimulus package. Automotive will get a share of the \$500bn for businesses.
- Continued sales shift towards SUV and pickups.
- US may implement a scrappage scheme AKA 'cash for clunkers'.
- Relaxation of US CAFE standards, keeping new vehicle prices down.
- Likely OEM marketing initiatives to stimulate sales e.g. 0% finance, leasing deals etc.

## Automotive Headwinds

- Pre-COVID surge in cars coming off lease.
- US GDP fell -4.8% in Q1 2020.
- Over 40 million Americans have lost their job since the Coronavirus pandemic.
- In the US, somewhat in contrast to Europe, there is more of a risk of supply chain issues restricting production / demand.

# 3. Japan Vehicle Demand Forecast 2020-2030



- BAU 2020 = 5 million units
- Best Case 2020 = 4.88 million units, a fall of -0.12 million units, -2.4% from BAU ( -6.0% from 2019)
- Base Case 2020 = 4.77 million units, a fall of -0.23 million units, -4.5% from BAU (-8.0% from 2019)
- Worst Case 2020 = 4.57 million units, a fall of -0.43 million units, -8.7% from BAU (-12.0% from 2019)

# Japan Analysis

## Lockdown period

- Lockdown from 7<sup>th</sup> April– 31<sup>st</sup> May (8 weeks). “state of emergency” was not enforced. Therefore vehicle demand falls will be moderate.

## 2020 sales so far

- Pre-crisis, sales were down -8.2% in March 2020 and -9.3% for Q1 2020 due to sales tax increase.
- In April 2020, sales took a much sharper decline, falling -29%. Overall sales down -13.9% in first 4 months of 2020.

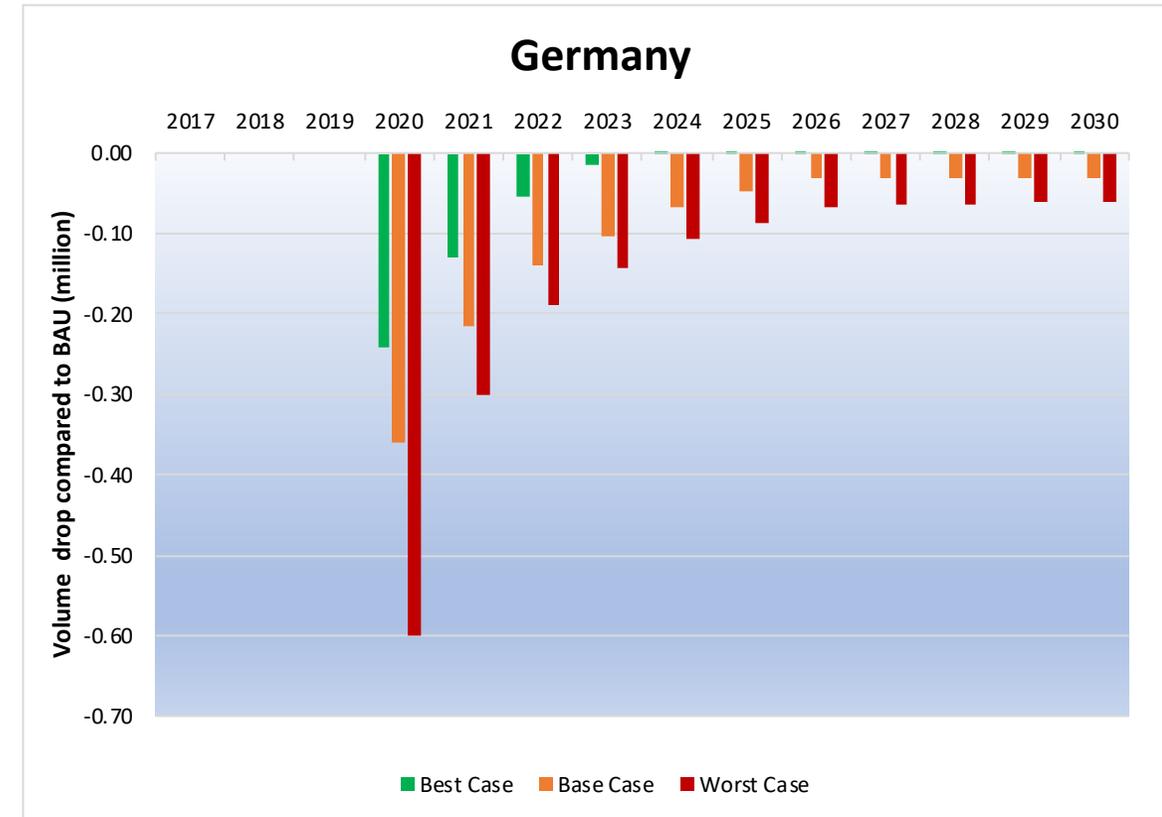
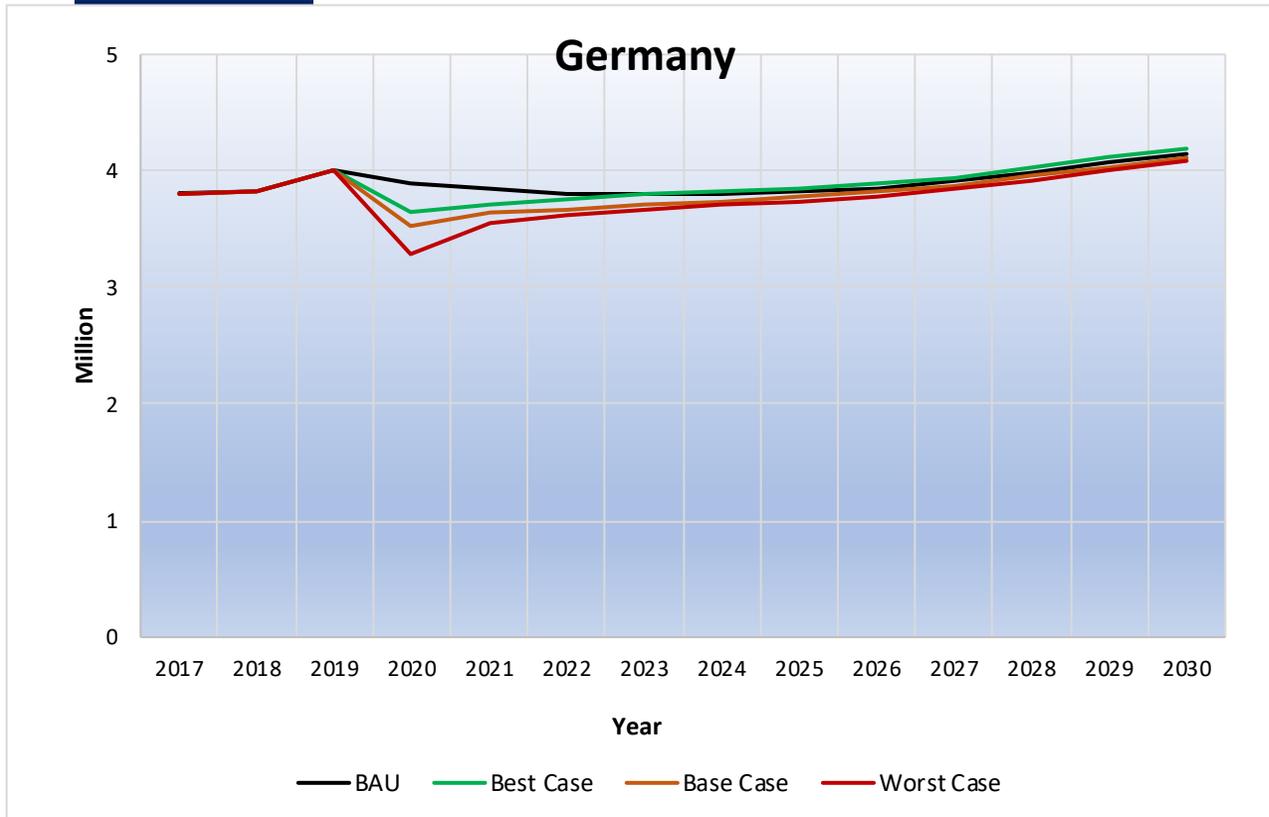
## Automotive Growth Drivers

- Emissions targets are leading to many more hybrids and EVs being put on the market.
- Commuters concerned about using public transport may drive new vehicle sales.
- Likely OEM marketing initiatives to stimulate sales e.g. 0% finance, leasing deals etc.

## Automotive Headwinds

- Increase in sales tax from 8% to 10% in October 2019.
- Even pre Covid-19, Japan’s GDP growth was less than 1%., but went into recession in Q1 with GDP falling -3.4%.
- Up to 3 million jobs could be lost in Japan due to the Covid-19 crisis – impacting consumer demand.
- Emission regulations are being tightened in Japan. WLTP & Real Driving Emissions (RDE).
- Japan is a major vehicle exporter, so falling exports will also impact the domestic economy severely.

# 4. Germany Vehicle Demand Forecast 2020-2030



- BAU 2020 = 3.89 million units
- Best Case 2020 = 3.65 million units, a fall of -240,000 units, -6.2% from BAU ( -9.0% from 2019)
- Base Case 2020 = 3.53 million units, a fall of -360,000 units, -9.3% from BAU ( -12.0% from 2019) (\*-19.4% for EU)
- Worst Case 2020 = 3.29 million units, a fall of -600,000 units, -15.5% from BAU ( -18.0% from 2019)

# Germany Analysis

## Lockdown period

- Lockdown was 16<sup>th</sup> March – 20<sup>th</sup> April (5 weeks). There were early signs that Germany's "R" value increased, but it has now stabilised.

## 2020 sales so far

- Vehicle sales fell -38% in March 2020.
- Vehicle sales fell -61% in April 2020.

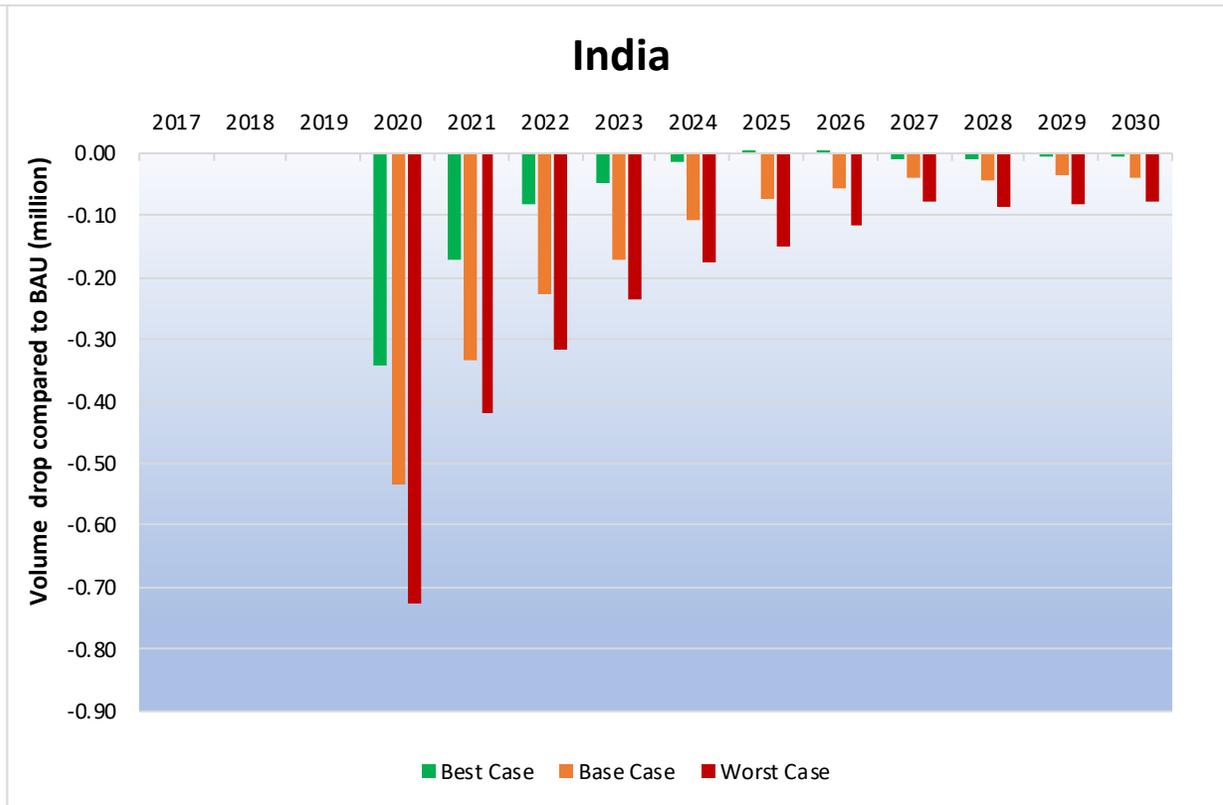
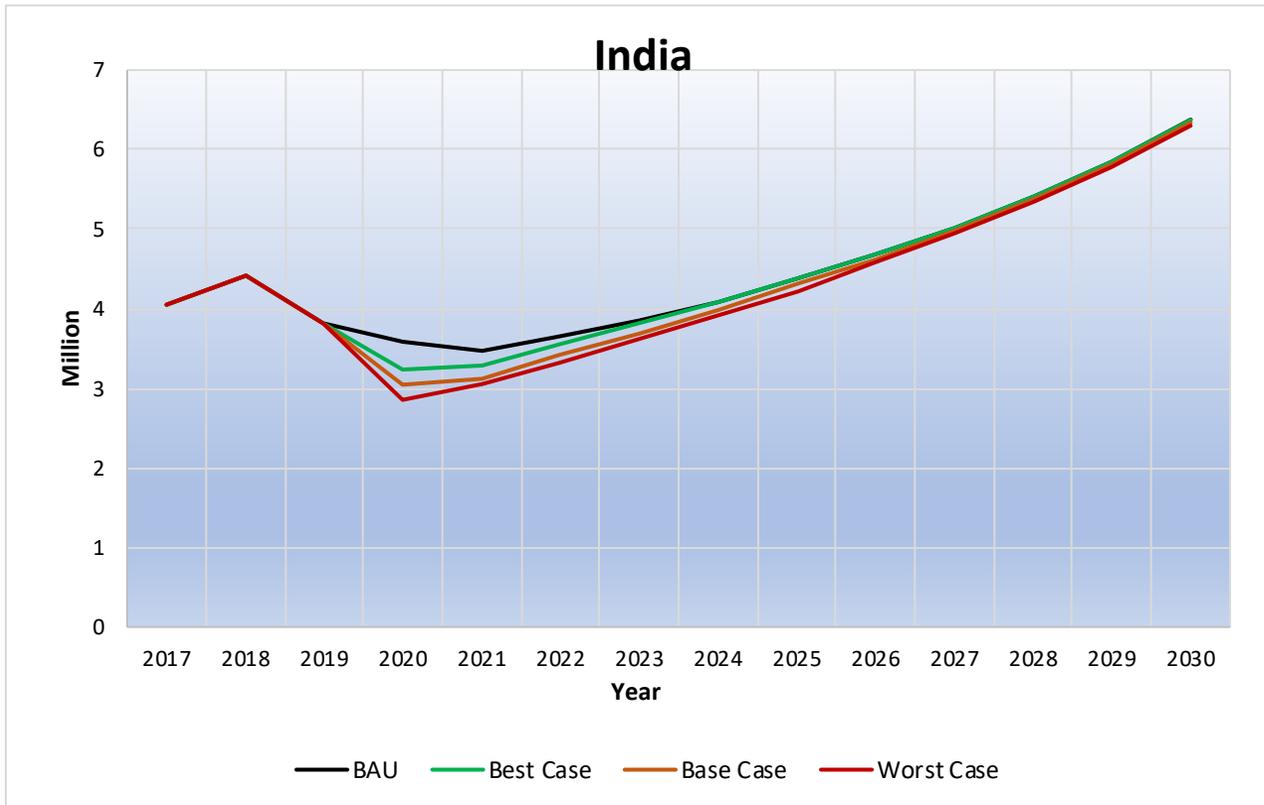
## Automotive Growth Drivers

- In November 2019, purchase incentives increased for most EVs & PHEVs of between €4,500 - €6,000.
- OEMs are lobbying the German government for industry stimulus, but unlikely until at least June.
- Likely OEM marketing initiatives to stimulate sales e.g. 0% finance, leasing deals etc.
- Commuters concerned about using public transport may drive vehicle sales.

## Automotive Headwinds

- German government forecast GDP to contract by -6.3% for 2020 and rebound by +5.2% in 2021. Although latest forecasts look more severe.
- EU CO2 emissions targets being phased in for 2020.
- Germany's economy is heavily export driven, including automotive, so recovery is inextricably linked with vehicle exports.

# 5. India Vehicle Demand Forecast 2020-2030



- BAU 2020 = 3.58 million units
- Best Case 2020 = 3.14 million units, a fall of -340,000 units, -9.6% from BAU ( -15.0% from 2019)
- Base Case 2020 = 3.05 million units, a fall of -530,000 units, -14.9% from BAU (-20.0% from 2019)
- Worst Case 2020 = 2.86 million units, a fall of -720,000 units, -20.2% from BAU (-25.0% from 2019)

# India Analysis

## Lockdown period

- Lockdown from 25<sup>th</sup> March – 31st May (9 weeks) when it will likely be lifted, However, some dealerships opened in Mid-May.

## 2020 sales so far

- Due to the lockdown in late March and the BS-IV to BS-VI transition, March 2020 vehicle sales were reportedly down -48% YoY.

## Automotive Growth Drivers

- Previous GDP growth of 5% - 7% and urbanisation leading to 500 million people living in cities by 2030.
- Growing “consumer class” driving shift from basic to premium vehicles. Also migration from 2 wheeled > 3 wheel > 4 wheeled vehicles.
- Increasing online digital sales channels.
- Likely OEM marketing initiatives to stimulate sales e.g. 0% finance, leasing deals etc.

## Automotive Headwinds

- New regulations increasing cost of vehicles e.g. Bharat Stage Six (BS-VI) emission standards emissions & new crash test standards.
- GDP growth fell to +4.5% in Q3 2019. GDP growth expected to stall to ~0% in 2020 due to COVID-19.
- Increasing shared mobility undermining vehicle sales especially in larger cities.
- Increasing insurance norms often requiring many years of premiums to be paid in advance.
- Cautious lending for auto loans by Non-banking financial companies (NBFCs).

# Conclusions – Effects of COVID-19

- **Business failure** in supply chain could cause disruption to production– e.g. forced consolidation to bailout single source suppliers.
  - **Peter Weiss** will expand on these supply chain risks in his presentation which follows this.
- **Industry consolidation;** M&A activity is likely to improve financial resilience, reduce costs and mitigate supply chain risk.
- **EV uptake** is increasing faster due to the crisis and governments there are likely to auto industry stimulus packages to help OEMs.
- **Delay of other CASE technologies** Long-run profit margins of ~6% are low (and likely to be wiped out in 2020): Investment will be deferred.
- **Opportunities** -competitive advantage or strategic lead by acquiring companies in advanced technologies at a bargain price.
- **China** is likely to come out of the crisis quite well and will see this as an opportunity to gain ground compared to western competitors.
- **This report is a brief summary / overview of findings in our upcoming global demand forecast report.**